

DATE

1/28/2027

SHARES

TWO

EFFICIENCY WINTER BALL

THIS CERTIFIES THAT

is the registered holder of **TWO SHARES** of admission to the Efficiency Winter Ball,
fully paid and non-assessable, exercisable only in person on the evening of
Thursday, the twenty-eighth of January, two thousand twenty-seven, in San Francisco.

Witness the seal of the Company and the signature of its duly authorized officer.



COUNTERSIGNED AND REGISTERED

Efficiency

Carol Nguyen

Carol Nguyen

CHIEF EXECUTIVE OFFICER

A PROXY IS ENCLOSED · PLEASE VOTE YOUR SHARES BY THE FIFTEENTH OF DECEMBER AT WINTERBALL.USEFFICIENCY.COM